



## COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE

<b>DATE:</b>	<b>Monday, 31 January 2022</b>
<b>TIME:</b>	<b>7.30 pm</b>
<b>VENUE:</b>	<b>Committee Room - Town Hall, Station Road, Clacton-on-Sea, CO15 1SE</b>

### MEMBERSHIP:

<b>Councillor Chittock</b>	<b>Councillor Davidson</b>
<b>Councillor Amos</b>	<b>Councillor Miles</b>
<b>Councillor Chapman BEM</b>	<b>Councillor Skeels</b>
<b>Councillor Clifton</b>	<b>Councillor Steady</b>
<b>Councillor Codling</b>	

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For further details and general enquiries about this meeting, contact Keith Durran on 01255 686585 or email: [democraticservices@tendringdc.gov.uk](mailto:democraticservices@tendringdc.gov.uk).

DATE OF PUBLICATION: Friday, 21 January 2022

## AGENDA

### **1 Apologies for Absence and Substitutions**

The Committee is asked to note any apologies for absence and substitutions received from Members.

### **2 Minutes of the Last Meeting (Pages 1 - 4)**

To confirm and sign as a correct record, the minutes of the last meeting of the Committee, held on Monday 10 January 2022.

### **3 Declarations of Interest**

Councillors are invited to declare any Disclosable Pecuniary Interests or Personal Interest, and the nature of it, in relation to any item on the agenda.

### **4 Questions on Notice pursuant to Council Procedure Rule 38**

Subject to providing two working days' notice, a Member of the Committee may ask the Chairman of the Committee a question on any matter in relation to which the Council has powers or duties which affect the District of Tendring **and** which falls within the terms of reference of the Committee.

### **5 Scrutiny of Proposed Decisions (Pages 5 - 6)**

Pursuant to the provisions of Overview and Scrutiny Procedure Rule 13, the Committee will review any new and/or amended published forthcoming decisions relevant to its terms of reference and decide whether it wishes to enquire into any such decision before it is taken.

Matters may only be raised on those forthcoming decisions at Committee meetings where the Member has notified the Committee Services Manager in writing (or by personal email) of the question they wish to ask, no later than Midday, two working days before the day of the meeting.

### **6 Recommendations Monitoring Report (Pages 7 - 12)**

To present to the Committee the updated Recommendations Monitoring Report, outlining any recommendations the Committee have sent to Cabinet. The Committee is requested to consider the report and determine whether any further action is required on the recommendations submitted.

### **7 Review of the Work Programme (Pages 13 - 24)**

To present to the Committee a draft detailed Work Programme 2021/22, to consider the detail and ordering of the Work Programme.

### **8 ANCHORS WORK UPDATE (Pages 25 - 28)**

In accordance with its work programme, the Committee will enquire into the work of the Anchor Institutions and consider opportunities for taking that work (and lessons from it) to be applied locally to maximum effect. The enquiry forms part of this Committee's work within the Corporate Plan Themes of "Community Leadership Through Partnerships" and "Joined up public services for the benefit of our residents and businesses."

The report attached is intended to assist the Committee's enquiry and provides an introduction to the work of Anchor Institutions and an update of the work being undertaken across Essex.

## **9 HEALTH INEQUALITIES (Pages 29 - 34)**

In accordance with its work programme, the Committee will enquire into District wide health levels and Health inequalities due to socioeconomic factors. The enquiry forms part of this Committee's work within the Corporate Plan Themes of "Community Leadership Through Partnerships" and "Joined up public services for the benefit of our residents and businesses."

The report attached is intended to assist the Committee's enquiry and provides an update on key work undertaken by the Council.

# **Information for Visitors**

## **FIRE EVACUATION PROCEDURE**

There is no alarm test scheduled for this meeting. In the event of an alarm sounding, please calmly make your way out of any of the fire exits in the hall and follow the exit signs out of the building.

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**MINUTES OF THE MEETING OF THE COMMUNITY LEADERSHIP OVERVIEW AND  
SCRUTINY COMMITTEE,  
HELD ON MONDAY, 10TH JANUARY, 2022 AT 7.30 PM  
IN THE COMMITTEE ROOM - TOWN HALL, STATION ROAD, CLACTON-ON-SEA,  
CO15 1SE**

<b>Present:</b>	Councillors Chittock (Chairman), Amos (Vice-Chairman), Chapman BEM, Clifton, Davidson, Miles, Skeels and Steady
<b>Also Present:</b>	Councillor Honeywood (Portfolio Holder for Housing)
<b>In Attendance:</b>	Keith Simmons (Head of Democratic Services and Elections), Peter Russell (Executive Projects Manager - Housing), Keith Durran (Committee Services Officer) and Matt Cattermole (Communications Assistant)
<b>Also in Attendance:</b>	Richard Priest (Social Housing Consultant, Priest Property Consultants) and Gavin Cowling (Team Manager ((Essex)) Peabody Floating Support)

[Note: Tim Clarke (Assistant Director (Housing and Environment)) and Ivan Briggs (Operations Manager at Anglia Care Trust) were able to contribute to the meeting remotely through the use of the Microsoft Teams platform]

**29. APOLOGIES FOR ABSENCE AND SUBSTITUTIONS**

An Apology for absence was submitted by Councillor Codling (no substitution).

**30. MINUTES OF THE LAST MEETING**

It was **RESOLVED** that the Minutes of the meeting of the Committee held on Monday 8 November 2021 be approved as a correct record.

**31. DECLARATIONS OF INTEREST**

There were no declarations of interest by Councillors in relation to any item on the agenda for this meeting.

**32. QUESTIONS ON NOTICE PURSUANT TO COUNCIL PROCEDURE RULE 38**

On this occasion no Councillor had submitted notice of a question.

**33. HOUSING ISSUES IN THE DISTRICT - EXTERNAL PARTNERS**

Further to the decision of Council on 13 July 2021 (Minute 53 refers), the Committee undertook an enquiry into "Housing issues in the district - how it impacts residents, socially, mentally and financially." The enquiry was looking at the struggle of finding somewhere to live on low or no wages.

As part of the Committee's enquiry, the Committee was provided with a written report from the Council's Portfolio Holder for Housing. The report referenced the Council's Housing Strategy (approved in October 2020) and how the Council was working with statutory and non-statutory partners to deliver homes to local people, tackle

homelessness, make best use of the Council's housing stock and to support residents in their homes and communities. The Committee was given information on the how the strategy focussed on external partnership working to achieve its priorities.

As part of the enquiry, the Committee heard oral submissions from three external partners.

Ivan Briggs, Operations Manager at Anglia Care Trust.

Ivan gave a short presentation to the Committee on their organisation's work with vulnerable rough sleepers in the district and those at risk of sleeping rough. He addressed the need for accommodation for those most vulnerable individuals who were rough sleeping.

Richard Priest, Social Housing Consultant, Priest Property Consultants.

Richard gave a short presentation to the Committee on his work to secure investment in accommodation in the district to increase the supply of private rented accommodation for the most vulnerable and to improve conditions and management of Houses in Multiple Occupation (HMO's). The vehicle he referenced for that investment was a Real Estate Investment Trust.

Gavin Cowling, Team Manager (Essex) Peabody Floating Support.

Gavin gave a short presentation on the work his organisation carried out to support clients with their housing and other related difficulties. He indicated that advice for new tenants was an area to look at opportunities to improve so that there was the best signposting of those tenants to services that could help them across a broad spectrum of issues they were facing (including debt advice).

The Committee was advised that the disruption to the lives of individuals and families going through an eviction situation (with uncertain future housing provision to go to) was great indeed and that action to avoid that eviction, where possible, could definitely improve the lot of those individuals/families.

After a short discussion the Committee **RECOMMENDED** to Cabinet that it pursue with partner agencies measures to:

- a) encourage real estate investment trust investment in purchasing low quality HMO's and investing in them to produce good quality self-contained affordable units.
- b) sign posting those who apply to join the housing register to organisations to support debt management, maximising benefits, over-coming isolation and other issues they may struggle with,
- c) securing additional accommodation for those with vulnerabilities who are rough sleeping,

to continue and develop early intervention with Landlords to resolve issue rather than moving to evictions

**34. FURTHERING THE COMMITMENT TO THE COUNCIL'S CORPORATE PLAN 2020-24 - DEVELOPING HIGHLIGHT PRIORITY ACTIONS FOR 2022/23**

The Committee considered the report submitted to the Cabinet on the 17th of December 2021 (Minute 98 referred), in relation to Council's strategic direction as set out in its

Corporate Plan. The report specifically set out initial proposals for highlight priorities for 2022/23 in support of the Council's Corporate Plan 2020-24 as adopted by Council on 21 January 2020 (Minute 78 refers). Consultation on those initial proposals was underway and the outcome would be reported to Cabinet on 28 January 2022; when finalised highlight priorities for 2022/23 would be adopted.

The themes of the 2020/24 Corporate Plan were:

- Delivering High Quality Services
- Building Sustainable Communities for the Future
- Strong Finance and Governance
- Community Leadership through Partnerships
- A Growing and Inclusive Economy

The highlight priority actions adopted each year could not cover every separate element of the ambition of the four year Corporate Plan; nor were they intended to indicate that other projects, schemes or activities were not being pursued. They were intended to reflect imperatives across the Council and for the District and actions that it was right to focus on in that year.

After a detailed discussion the Committee **RECOMMENDED** to Cabinet that, in addition to the initial priorities set out in the report, the following highlight priorities for 2022/23 be added:-

1. Delivering High Quality Services – Include a further priority around enhancing the public realm by investing in such areas as weed control and measures to improve public open space.
2. Growing and Inclusive Economy - within the existing proposed highlight priority for Town Centres in the District that the role of towns such as Brightlingsea, Frinton-Walton, Harwich and Manningtree in supporting the economic wellbeing of the District be recognised and measures to enhance those Town Centres and further improve their role in generating a vibrant local Town Centre experience be included for 2022/23.
3. Building Sustainable Communities – to include a priority for tackling homelessness within the measures discussed at the meeting (Minute 32 above refers) with the relevant milestones.
4. Community Leadership – measures to support the Sport and Leisure activities across the district and to encourage increased activity levels across a range of the population district wide.

[Note: Subsequent to the meeting, the Leader agreed that the outcome of consultation on the highlight priorities be reported to Cabinet on 25 February 2022.]

The meeting was declared closed at 9.35 pm

**Chairman**

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## **Community Leadership Overview and Scrutiny Committee** **31 January 2022**

### **OVERVIEW AND SCRUTINY PROCEDURE RULE 13 – SCRUTINY OF PROPOSED DECISIONS**

(Prepared by Keith Durran – forthcoming decisions published since 01/12/2021)

In presenting the following, the Committee's attention is drawn to the agenda item notes in respect of Overview and Scrutiny Procedure Rule 13.

<b>DESCRIPTION OF DECISION</b>	<b>KEY DECISION – YES/NO</b>	<b>DECISION MAKER</b>	<b>Decision Due Date</b>
Community Engagement Strategy	No	Cabinet	25 Mar 2022
Annual Review of the Constitution	No	Cabinet	25 Feb 2022
Report of Tendring Community Fund Working Party	No	Cabinet	25 Feb 2022

The Council's notice of forthcoming decisions can be found on the Council's Website at:-

<https://tdcdemocracy.tendringdc.gov.uk/mgDelegatedDecisions.aspx?RP=0&K=0&DM=0&HD=0&DS=1&Next=true&H=0&META=mgforthcomingdecisions&v=0&bcr=1>

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# COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE

31 JANUARY 2022

## RECOMMENDATIONS MONITORING REPORT

<b>Recommendation(s) Including Date of Meeting and Minute Number</b>	<b>Actions Taken and Outcome</b>	<b>Completed, follow-up work required or added to Work Programme</b>
<p><b>Date of meeting:</b> 10 January 2022 <b>Minute:</b> 33</p> <p><b><u>HOUSING &amp; HOMELESSNESS</u></b></p> <p>(a) encourage real estate investment trust investment in purchasing low quality HMO's and investing in them to produce good quality self-contained affordable units.</p> <p>(b) sign posting those who apply to join the housing register to organisations to support debt management, maximising benefits, over-coming isolation and other issues they may struggle with,</p> <p>(c) securing additional accommodation for those with vulnerabilities who are rough sleeping, to continue and develop early intervention with Landlords to resolve issue rather than moving to evictions</p>	<p>The recommendations shown will be reported to the Cabinet meeting on 25 February 2022.</p>	

# COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE

31 JANUARY 2022

## RECOMMENDATIONS MONITORING REPORT

<p><b>Date of meeting:</b> 10 January 2022 <b>Minute:</b> 34</p> <p><b><u>DEVELOPING HIGHLIGHT PRIORITY ACTIONS FOR 2022/23</u></b></p> <ol style="list-style-type: none"><li>1. Delivering High Quality Services – Include a further priority around enhancing the public realm by investing in such areas as weed control and measures to improve public open space.</li><li>2. Growing and Inclusive Economy - within the existing proposed highlight priority for Town Centres in the District that the role of towns such as Brightlingsea, Frinton-Walton, Harwich and Manningtree in supporting the economic wellbeing of the District be recognised and measures to enhance those Town Centres and further improve their role in generating a vibrant local Town Centre experience be included for 2022/23.</li><li>3. Sustainable Communities – to include a priority for tackling homelessness within the measures discussed at the meeting (Minute 32 above refers) with the relevant milestones.</li></ol>	<p>The recommendations shown will be reported to the Cabinet meeting on 25 February 2022.</p>	
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# COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE

31 JANUARY 2022

## RECOMMENDATIONS MONITORING REPORT

<p>4. Community Leadership – measures to support the Sport and Leisure activities across the district and to encourage increased activity levels across a range of the population district wide.</p>		
<p><b>Date of meeting:</b> 27 September 2021 <b>Minute:</b> 12</p> <p><b><u>E-SCOOTERS</u></b></p> <p>a. authorises representations to the Government’s Department of Transport to the effect that riders of E-Scooter be required to wear safety helmets, that E-Scooters be required to generate a low level noise to make them audible for safety reasons and that they are fitted with indicator lights.</p>	<p>On the 12 November 2021, the Cabinet (having considered the recommendation shown of this Committee), <b>RESOLVED</b> that the recommendation be noted and that the following response of the Partnerships Portfolio Holder be endorsed.</p> <p><i>“I endorse the Committee’s recommendations that representations be made to the Department of Transport for the specified safety improvements.”</i></p>	
<p><b>Date of meeting:</b> 30 November 2020 <b>Minute:</b> 6</p> <p><b><u>THE HEALTH PROVISION AND CARE RESPONSE</u></b></p>	<p>On 19 February 2021, the Cabinet noted the recommendations of the Community Leadership Overview and Scrutiny Committee and <b>RESOLVED</b> that the recommendations be noted and that the following response of the Partnerships Portfolio Holder be endorsed:-</p>	

# COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE

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## RECOMMENDATIONS MONITORING REPORT

<ul style="list-style-type: none"><li>• <i>the suggestion from the Chief Operating Officer for the North East Essex Clinical Commissioning Group (CCG) to create a forum across North East Essex that will allow Councillors to communicate the views of their constituents with the GP practice leads directly be supported and the CCG urged to implement this as soon as possible.</i></li><li>• <i>the continued hard work of the North East Essex Clinical Commissioning Group and local NHS providers, Dr Gogarty and the Public Health team at Essex County Council as well as this Council's redeployed/redirected staff supporting those in need due to Covid-19 restrictions be recognised.</i></li></ul>	<p><i>“The CCG are keen to create a forum across North East Essex for Councillors to be able to directly communicate the views of their constituents to GP practice leads and I warmly welcome this opportunity which I believe will allow our councillors to raise issues of concern and also understand the issues GPs face. It will also allow us to address together how we can support each other to achieve our shared aims. I am aware that our CCG wanted to progress this but I do understand in the current pandemic situation this has not been able to be delivered yet but look forward to future progress in this area”.</i></p>	
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# COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE 31 JANUARY 2022

## WORK PROGRAMME PROPOSALS 2021/22

Item	Date of Enquiry	Relevant Corporate Plan Theme/Annual Cabinet Priority	Information to be provided in advance	Those to be invited to attend	Articulated value of undertaking the review
District wide health levels and Health inequalities due so socioeconomic factors.	31 January 2022	<b>Community Leadership Through Partnerships/ Joined up public services for the benefit of our residents and businesses</b>	Information from the Joint Strategic Needs Assessment (JSNA) profile for Essex, localised to the District, that provides an overview of the changing health and wellbeing needs in the county/district  Details of funding secured by the Council to address health inequalities	Representatives from the Essex County Council's Public Health/Policy Team  Anastasia Simpson/John Fox	To assist in the development of measures to address health inequalities in the District and specifically also to look at delivery of measures in this financial year for which the Council has funding available.

# COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE 31 JANUARY 2022

## WORK PROGRAMME PROPOSALS 2021/22

<p>Enquire into the work of the Anchor Institution and consider opportunities for taking that work (and lessons from it) to be applied locally to maximum effect</p>	<p><b>31 January 2022</b></p>	<p><b>Community Leadership Through Partnerships/Joined up public services for the benefit of our residents and businesses</b></p> <p><b>A Growing and Inclusive Economy/Support existing businesses</b></p>	<p>Details of the work of the Anchor Institution and the opportunities this work provides</p>	<p>Representatives from the Anchor Institution</p>	<p>To consider the opportunity to apply good practice being developed across Essex and maximising the benefit for the District.</p>
<p><i>Housing register numbers and how they are categorised in family size and what type of property they want and the locations sought.</i></p>	<p><b>Not applicable</b></p>	<p><i>This item should be looked at as a member training module for all Councillors so they can understand and explain the Housing process to residents.</i></p>			

# COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE 31 JANUARY 2022

## WORK PROGRAMME PROPOSALS 2021/22

<p>Jaywick, social issues, crime and deprivation, housing.</p> <p>Private Sector Housing and rental build quality. Plus a look at the housing condition survey to be undertaken in Jaywick Sands as a measure to inform action to improve quality of rental accommodation.</p>	<p><b>14 March 2022</b></p>	<p><b>Community Leadership Through Partnerships/Joined up public services for the benefit of our residents and businesses</b></p> <p><b>Building Sustainable Communities for the Future/B2 Jaywick Sands - more and better housing; supporting the community, B5 - Building and managing our own homes and Effective planning policies</b></p> <p><b>Delivering High Quality Services/A6 - Effective Regulation and Enforcement</b></p>	<p>Data around the current position as it relates to Jaywick by way of demographics, health inequalities, recorded crime, service provision and plans for the area. Information from the housing condition survey to be undertaken in Jaywick Sands as a measure to inform action to improve quality of rental accommodation.</p>	<p>Representatives from the Environment Agency Representatives from the Clinical Commissioning Group/Primary Care Network Representatives from Community Groups in Jaywick Cllr P Honeywood as Portfolio Holder with responsibility for Jaywick Damian Williams and Tim R Clarke</p>	<p>To look holistically at the issues as they relate to Jaywick Sands and the measures in place to address those issues and encourage further working between partners to collaboratively take opportunities to improve the area for its residents.</p>
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# COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE 31 JANUARY 2022

## WORK PROGRAMME PROPOSALS 2021/22

<p>Freeports, the progress of the proposals for Freeport East (its interlinking with Thames Freeport), specific measures on site (and particularly on the Harwich site), impact on previous planning permissions being implemented and measures outside of the Freeport to harness the most from them into the local community.</p>	<p><b>9 May 2022</b></p>	<p><b>Community Leadership Through Partnerships/ Influence and lobby - for Tendring's future</b></p> <p><b>Building Sustainable Communities for the Future/B6 - Effective planning policies</b></p>	<p>Freeport East Proposals. Development Plans to deliver the Proposals. Details of planning permissions already in place for sites associated with the existing port of Harwich</p>	<p>Representatives from the Freeport East Group Mike Carran</p>	<p>To look at the proposals for the Freeport East, the opportunities this may offer and how these can be harnessed. The Committee will consider whether recommendations need to be submitted to assist in this process.</p>
<p>Bridleway provision locally and facilities for horse riders to ride safely around the District</p>	<p><b>To be allocated</b></p>	<p><b>Community Leadership Through Partnerships/Joined up public services for the benefit of our residents and businesses</b></p>	<p>Details of the bridleways and the extent to which they are maintained and accessible.</p>	<p>Representatives of the Essex County Council Service with responsibility for Footways and Bridleways. Representatives of those who operate stables and/or organisations for those who ride horses.</p>	<p>To examine this issue as part of the safe leisure pursuit of horse riding locally</p>

# COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE 31 JANUARY 2022

## WORK PROGRAMME PROPOSALS 2021/22

<p>Maintenance of existing B&amp;C roads. How often are they being maintained, time it takes to fix works, notice times of works given.</p>	<p><b>To be allocated</b></p>	<p>Community Leadership Through Partnerships/Joined up public services for the benefit of our residents and businesses</p>	<p>Assessment of the condition and maintenance requirements for B and C roads in the District. Details of expenditure on B and C classified roads in the District over the last five years Service standards and maintenance policies of the County Council for B and C roads Performance data on works undertaken over the past five years.</p>	<p>Representatives from Essex County Council Highways/highways contractor to the County Council.</p>	<p>To better understand the position and thereby inform the development of policies/strategies and opportunities to improve the B and C road network in the District.</p>
<p>Education  To enquire into educational achievement locally, issues impacting on that achievement and measures to enhance achievement</p>	<p><b>To be allocated</b></p>	<p><b>Community Leadership Through Partnerships/Education - for improved outcomes</b></p>	<p>To look at GCSE and A level results, possibly in early Autumn.</p>	<p>Essex County Council Education Service Local Academy Trust representatives</p>	<p>To support measures to improve educational achievement locally and thereby contribute positively toward the social, environmental and economic wellbeing of the District</p>

# COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE 31 JANUARY 2022

## WORK PROGRAMME PROPOSALS 2021/22

<p>To enquire into the safeguarding and educational position concerning those of school age not attending mainstream schools</p>	<p><b>To be allocated</b></p>	<p><b>Community Leadership Through Partnerships/Education - for improved outcomes</b></p>	<p>Data on the children who do not attend main stream schools. To include alternative providers in so called 'mini' schools, home educated and those for whom there is no known/verified education provision</p> <p>Potentially use enquiry days ahead of the meeting to receive more evidence</p>	<p>Essex County Council Education Service Local Academy Trust representatives</p> <p>Representatives of alternative providers</p> <p>Representatives of organisations such as 'Lads need Dads' who are providing mentoring or other support for those not in mainstream education.</p>	<p>To examine the extent of the issue of elective home education (EHE) arrangements, the circumstances in which EHE occurs for children previously in school and the opportunities to return to school. The extent to which there are unassessed EHE arrangements and the use of School Attendance Orders</p>
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# COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE 31 JANUARY 2022

## WORK PROGRAMME PROPOSALS 2021/22

<p>Crime and disorder. To consider the Police, Fire and Crime Commissioner's emerging/revised Police and Crime plan and its application to the District. The review will also look at anti-social behaviour and domestic abuse in the district.</p>	<p><b>To be allocated</b></p>	<p><b>Community Leadership Through Partnerships/ Law and Order - for a safer community</b></p>	<p>The Commissioner's emerging/revised Police and Crime Plan.</p>	<p>Police, Fire and Crime Commissioner. District Commander</p>	<p>To help inform the emerging Police and Crime Plan/consider the implications of the Plan for the District</p>
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# COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE 31 JANUARY 2022

## WORK PROGRAMME PROPOSALS 2021/22

<b>ENQUIRIES TO BE UNDERTAKEN THROUGH JOINT PANELS WITH THE RESOURCES AND SERVICES OVERVIEW AND SCRUTINY COMMITTEE</b>					
<b>Item</b>	<b>Date of Enquiry</b>	<b>Relevant Corporate Plan Theme/Annual Cabinet Priority</b>	<b>Information to be provided in advance</b>	<b>Those to be invited to attend</b>	<b>Articulated value of undertaking the review</b>
Carbon Neutral by 2030. The assessment of measures to progress towards the policy unanimously agreed by Full Council and adopted into the Council's Policy Framework. How will these carbon reduction measures affect the Council and its partners financially (and is there a consequence for job numbers/skills of the individual measures)?	<b>First meeting to be arranged once Membership determined</b>	<b>Delivering High Quality Services/ A7 - Carbon Neutral by 2030</b>	A copy of the approved Plan The papers considered by the Climate Change Portfolio Holder's Working Party that oversaw the development of the Plan. The Cabinet's approved Key Actions for 2021/22 to deliver elements of the Plan in that year. Performance detail against the Cabinet's Key Actions. Details of Carbon Neutral measures/plans adopted by Parish and Town Councils in the District.	Tim Clarke Relevant representatives from Parish and Town Councils	To support delivery against the Plan in the most appropriate way that takes account of the wider implications of carbon neutral measures and to look at how we can work with our partners to pursue the wider objectives of encouraging carbon neutrality locally.

# COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE 31 JANUARY 2022

## WORK PROGRAMME PROPOSALS 2021/22

<p>Post COVID Regrowth Town Centres, Supporting them to survive and thrive (adapting to the post covid uses by residents and visitors) and investment into those Town Centres. Revisit Tendring4Growth and see when and where the money is being spent. Back 2 Business-joined up thinking of skills, jobs and enterprise, in short medium and long term goals. Progress with the previously discussed Business round table proposal. The prioritisation of the funded projects and initiatives.</p>	<p><b>Subject to scoping Document to be presented</b></p>	<p><b>Building Sustainable Communities for the Future/B6 - Effective planning policies and B3 - Vibrant Town Centres</b></p> <p><b>A Growing and Inclusive Economy/D2 - Support existing businesses</b></p>	<p>The Council's relevant policies and strategies (including Tendring4Growth). Copies of relevant bids; such as for the Government's Towns Fund The Cabinet's approved Key Actions for 2021/22 to deliver 'back to business'/business support in that year. Performance detail against the Cabinet's Key Actions. Details of occupancy, footfall and other measures of the vibrancy of the District's economy</p>	<p>Mike Carran</p>	<p>To support delivery against the approved Plans/Strategies in order to maximise the benefit to the local economy and to look at how we can work with our partners to achieve this.</p>
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# COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE 31 JANUARY 2022

## WORK PROGRAMME PROPOSALS 2021/22

### COMPLETED ENQUIRIES

Item	Meeting date	Relevant Corporate Plan Theme/Annual Cabinet Priority	Information that was delivered	Who attended
Members heard how Housing issues in the district how it impacted residents, socially, mentally and financially. The struggle of finding somewhere to live on low or no wages.	13-20 December 2021 10 January 2022	Community Leadership Through Partnerships/ Health and wellbeing - for effective services and improved public health  <b>Building Sustainable Communities for the Future/Effective planning policies</b>	As part of the Committee's enquiry, the Committee was provided with a written report from the Council's Portfolio Holder for Housing. The report referenced the Council's Housing Strategy (approved in October 2020) and how the Council was working with statutory and non-statutory partners to deliver homes to local people, tackle homelessness, make best use of the Council's housing stock and to support residents in their homes and communities. The Committee was given information on the how the strategy focussed on external partnership working to achieve its priorities. As part of the enquiry, the Committee heard oral submissions from three external partners, Anglia Care Trust, Peabody's Floating Support and Priest Properties Consultants.	Ivan Briggs (Operations Manager at Anglia Care Trust), Richard Priest (Social Housing Consultant, Priest Property Consultants) and Gavin Cowling (Team Manager ((Essex)) Peabody Floating Support)

# COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE 31 JANUARY 2022

## WORK PROGRAMME PROPOSALS 2021/22

<p>To Committee considered the mental health needs of residents of the District and the services to meet those needs. Specifically looked beyond the Mental Health Hub and Primary School Mental Health initiative.</p>	<p><b>8 November 2021</b></p>	<p><b>Community Leadership Through Partnerships/ Health and wellbeing - for effective services and improved public health</b></p>	<p>The Committee had a presentation before it in relation to the mental health needs of residents of the District and the services in place to meet those needs. Specifically looked beyond the Mental Health Hub and Primary School Mental Health initiative.</p>	<p>Tine Russel (Head of Children’s Services), Jamie Mills (NHS Transformation Programme Manager), Eugene Staunton (West Suffolk Clinical Commissioning Group), Emma Strivens (Essex Partnership University NHS Foundation Trust)</p>
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# COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE 31 JANUARY 2022

## WORK PROGRAMME PROPOSALS 2021/22

<p>The Committee looked at Anti-social behaviour including community speed watch schemes and the allocation of additional Police Officers to the area</p> <p>They also looked at the illegal E Scooter use in the district.</p>	<p>27 September 2021</p>	<p><b>Community Leadership Through Partnerships/ Law and Order - for a safer community</b></p>	<p>The Committee had a questions and answers discussion with Acting Chief Inspector Martin Richards. He outlined elements of the operational policing challenges that were being addressed in the District and the partnership working the Police were undertaking with organisations such as Tendring District Council.</p> <p>The Committee heard from Terry Fowles, Essex Watch Liaison Officer about the various “Watches” running in the Tendring District and numbers of members in each watch.</p> <p>The Committee heard from Tracey Vickers, Head of Sustainable Transport – Essex County Council and Fercia Weyer - Spin's Essex General Manager that in the spring / summer of 2020, the Department for Transport (DfT) announced a proposal to trial the use of electric scooters in named pilot areas.</p>	<p>with Acting Chief Inspector Martin Richards, Terry Fowles, Essex Watch Liaison Officer, Tracey Vickers, Head of Sustainable Transport – Essex County Council and Fercia Weyer - Spin's Essex General Manager, Councillor McWilliams (Portfolio Holder for Partnerships), Alexander, Griffiths.</p>
<p>The Committee looked at Partnerships through COVID</p>	<p>27 September 2021</p>	<p><b>Community Leadership Through Partnerships</b></p>	<p>The Committee examined a report about Partnership working, be it formal or informal, was consistent with the Council’s commitment to put Community Leadership at the heart of everything we do through delivery of high quality, affordable services and working positively with others. community partnerships going forward</p>	<p>Anastasia Simpson</p>

**COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE  
31 JANUARY 2022  
REPORT OF ASSISTANT DIRECTOR OF PARTNERSHIPS**

## **A.4 ANCHORS WORK UPDATE**

(Report prepared by Anastasia Simpson)

### **PURPOSE OF THE REPORT**

This report provides an introduction to the work of Anchor Institutions and an update of the work being undertaken across Essex.

### **INVITEES**

Laura Taylor Green, Head of Wellbeing and Public Health, Essex County Council

This presentation will include providing the Committee with an overview and update on the work of Anchors across Essex and answering questions.

Will Herbert, Stakeholder Engagement Manager , Essex County Council

This will include providing the Committee with an overview and update on the work of Anchors across Essex and answering questions.

### **BACKGROUND**

#### **What is an anchor organisation?**

Through their day to day practices, Anchor institutions are usually large organisations which are local to place that have the leverage to maximize social value through their role as workforce developers, employers and procurers, their core business (health and education for instance) and linkages to the place they operate. They are large, typically non-profit organisations like hospitals, local councils, and universities . They have:

- 'Sticky capital' (i.e. are unlikely to move given their connection to the local population)
- Significant influence on the health and wellbeing of a local community through their sizeable assets.

#### **The Essex Anchor Network**

The Essex Anchor network includes approximately 20 anchor organisations from across Greater Essex, that hold meetings on a six weekly basis. The meetings are an opportunity to share best practice , link up the organisations and monitor progress. The current priorities are joining up to support recruitment initiatives such as virtual job fairs and an analysis of financial spend is currently being undertaken to identify where efficiencies can be made.

Ian Davidson is the Chairman of the Essex Anchors work and Ed Garrett Chief Executive of the ICB is Vice Chairman.

The following chart provides an overview of how Anchors can work together to shape local areas:



## DETAILED INFORMATION

During 2021, the Anchors movement across Essex has been developing and encouraging organisations to join and be part of the collaborative. To date there are more public sector organisations across Essex that are engaged with the Anchors, than not. Essex Anchors produced an Ideas Book (Appendix A) which has been developed to assist organisations to fully realise their potential in terms of making progress in line with a collective vision for change and to assist them in addressing the significant task of pushing forward on local recovery and reform as we emerge from the Covid pandemic.

Within the book there are a range of case studies and examples of activities taking place across Essex, including Tendring. There have also been several learning events throughout the year which have included guest speakers from other Councils across the country that have made significant progress with their own Anchors programme. For example Preston City Council has increased spend in the local area from £38m to £111m over 5 years, they developed a procurement practitioners group to identify leakage of spend outside of the local economy and Essex has started on the same journey. Ultimately, the aim is to ensure that as much spend as possible is made in the local area, which will in turn create further local jobs. The focus is to keep money and employment in Essex.

The Anchor organisations met on 10<sup>th</sup> January 2022 to review the work undertaken during 2021 and determine a work programme for 2022. Once this piece of work has been collated a report will be prepared for Cabinet.

#### **RECOMMENDATION**

**That the Committee determines whether it has any comments or recommendations it wishes to put forward the relevant Portfolio Holder or Cabinet.**

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## COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE 31 JANUARY 2022 REPORT OF ASSISTANT DIRECTOR OF PARTNERSHIPS

### A.5 HEALTH INEQUALITIES

(Report prepared by J Fox)

#### PART 1 – KEY INFORMATION

##### PURPOSE OF THE REPORT

To provide an update to Community Leadership Overview and Scrutiny Committee on key work undertaken by the Council in relation to health inequalities as identified in the Committee's work plan.

##### EXECUTIVE SUMMARY

The Council undertakes wider work around health inequality for example in relation to provision of housing and maintaining housing standards, payment of benefits, provision of green space etc.

The North East Essex Health and Well-being Alliance (NEE HWB Alliance) which brings partners together to address health issues and includes amongst other organisations the Clinical Commissioning Group (CCG), East Suffolk and North Essex Foundation Trust (ESNEFT), and the councils has a key focus on health inequality.

As part of the Alliance significant funding has been provided by the CCG and ESNEFT to the Council to undertake work around health inequality.

In 2021 the CCG provided £200,000 for addressing health inequalities and in addition to this ESNEFT provided a further £200,000.

A spending plan has been developed for the funding which has been agreed by the partners who provided the funding at an Alliance Committee meeting where they both sit.

The funding is proposed to be used to address health inequalities around housing and mental health by provision of extra staff but also providing some funding for some external agencies who may be best placed to deliver improvements in appropriate areas for example the Family Solutions team.

##### RECOMMENDATION(S)

That the Committee determines whether it has any comments or recommendations it wishes to put forward the relevant Portfolio Holder or Cabinet

#### PART 2 – IMPLICATIONS OF THE DECISION

##### DELIVERING PRIORITIES

The provision of the funding received by Tendring District Council will, together with partners, help to deliver Community Leadership through the Partnerships theme of the Corporate Plan and its objectives around health and wellbeing for effective services and improved public health.

## **FINANCE, OTHER RESOURCES AND RISK**

### **Finance and other resources**

Work with North East Essex Health and Wellbeing Alliance (NEE HWB Alliance) partners such as the CCG and ESNEFT is currently undertaken by council staff and delivered through the Council's existing resources.

The funding provided was accompanied with Memorandums of Understanding (MOU) and these MOUs state that the funding will be held by the Council on behalf of the NEE HWB Alliance in a dedicated budget line and spending proposals require approval of the NEE HWB Alliance Committee which has now been obtained for the spending plans.

### **Risk**

There may be a perceived risk that the NEE HWB Alliance Committee could influence how the Council delivers its services and undertakes some of its functions however, the proposals put forward which were developed by the Council increase and expand on existing service provision and so fall in line with the Council's objectives.

## **LEGAL**

Each MOU states that the funding investment has been approved by the CCG Operational Executive Committee which works in tandem with the Alliance Committee under similar terms of reference as delegated by the CGG Board.

The spending proposals have been developed in consultation with the Portfolio Holder for Partnerships and following further work to determine exact outcomes the proposals will be subject to a formal Officer Decision.

As part of this process partners have been made aware of the implications of the Council being the Accountable Body so that any decision to spend the funds must be made in accordance with the Council's internal governance arrangements, such as following the Procurement Procedure Rules and distinguishing between grant awards and contract for services.

## **OTHER IMPLICATIONS**

**Consideration has been given to the implications of the proposed decision in respect of the following and any significant issues are set out below.**

**Crime and Disorder / Equality and Diversity / Health Inequalities / Area or Ward affected / Consultation/Public Engagement.**

The CCG and ESNEFT as part of the NEE HWB Alliance are seeking to improve health and wellbeing in North East Essex. A key focus is on addressing health inequality.

The funding is to be used to improve public health with a particular focus on health inequality.

## **PART 3 – SUPPORTING INFORMATION**

## **BACKGROUND**

### **North East Essex Health and Wellbeing Alliance**

The NEE HWB Alliance is made up of a range of partners across North East Essex who are seeking to improve health and well-being. A key focus of the NEE HWB Alliance is addressing health inequality and the key area of this is around the wider determinants of health such as housing, employment, income and education.

Member organisations include the councils, representatives of the voluntary sector, ambulance service, hospitals, mental health trust and CCG.

The member organisations have a strong background of working together.

The Council is an active member of the NEE HWB Alliance with the Assistant Director of Partnerships attending the Alliance Board.

### **Funding**

Funding has previously been provided from the CCG as part of the NEE HWB Alliance for projects around mental health in schools and supporting the Council as it deals with residents were experiencing mental health issues.

In 2021 further funding was provided to extend the support for council staff dealing with residents for mental health and in addition funding totalling £400,000 was provided for work around health inequalities from the CCG and ESNEFT.

## **CURRENT POSITION**

### **Funding**

In 2021 the CCG offered three separate amounts for delivering public health improvements within the area.

#### Healthy Housing Project

Following initial funding of £165,000 provided in 2019 for this project a further £165,000 was offered to extend the Health and Housing project for mental health support so that it can continue for a further year. In addition this project is being expanded to provide wider support for those experiencing poor mental health linked to the provision of housing.

Housing forms an essential part of how partners come together to deliver better, more sustainable, physical, mental and social health as one of the wider determinants of health. The demand on existing healthy homes initiatives has increased considerably against the backdrop of Covid-19, quicker discharge from hospital and the impacts of national lock-downs.

Key areas of focus for this money will include supporting Council teams to help residents remain in safe housing and living independently including those with long-term conditions. In addition the funding can be used around homelessness, supporting in relation to cold homes, complex issues linked to housing conditions and providing support to assist around hospital discharge and prevention of readmission due to housing factors.

## Inequalities Funding

The CCG have provided £200,000 to be spent on inequalities work and this money was matched with another £200,000 provided by ESNEFT again to be spent on work around health inequality.

A MOU was provided in relation to this funding and highlights the importance of the ongoing delivery and response to address inequalities at place around the wider determinants of health.

Both the CCG and ESNEFT contributions allowed for the Council to set a broad delivery plan and then to liaise with the CCG and ESNET to deliver effective outcomes for the funding which can be used in an integrated way.

A similar amount of funding was provided to Colchester Borough Council and as part of the NEE HWB Alliance there is a focus on integrated working and therefore the councils have worked together in relation to the funding and allocated some of the money for joint working with the larger part of the funding for projects specific to each council.

## Proposed Spending Plans

Both Colchester Borough Council and Tendring District Council are proposing to undertake collaborative working to help reduce inequality and increase integration. On that basis money is being allocated on joint and also separate posts that can work together but also focus on local issues.

Both councils have identified the importance of investing in other organisations in relation to undertaking some of the interventions, for example the voluntary sector.

In terms of the joint funded posts it is proposed to employ an Inequalities Coordinator which will be employed by Tendring to lead work over both organisations to ensure reporting, governance, system communication and coordination occurs and to deliver effective project budgeting.

In addition the existing Senior Researcher who was already in post in Colchester will have their post extended and cover the Tendring area as well. The post holder already has in-depth experience across the whole NEE HWB Alliance patch and will be able to lead on data and insight which can drive development.

In terms of specific posts for the Tendring area the following posts are proposed;

**Fuel poverty/cold homes officer** -this officer would be able to assess homes and support people to access ways of keeping their homes warm. The focus for this officer will be across the deprived areas of the district with a particular reference to the Jaywick Sands and West Clacton area and also Harwich.

The lower standard of accommodation in deprived areas means that they suffer much more from the effects of cold. In addition to this as residents in these areas have a lower level of income they find it more difficult to heat their homes. This is been particularly exacerbated by recent fuel price increases.

**Environmental Health Officer** -the focus for this post would be around improving housing standards within Jaywick Sands where there is a very substantial amount of substandard accommodation.

As housing is critical to the health of residents it is planned to utilise an Environmental Health Officer to provide advice and undertake enforcement action where necessary, to help improve housing which is substandard.

**Community Enabling Officer** -this position will work with communities across Tendring who are suffering inequalities to help deliver support and assistance to those communities. The post will also help deliver specific projects. An example of such a project could be the Well-being Hub project in primary schools which has recently been delivered with the help of external support. This post would allow such a project to be delivered internally and help with integration.

**Family solutions officer** -an effective Family Solutions project is already delivered within Clacton which has delivered significant outcomes for disadvantaged families. This officer would work in Harwich to extend the reach and coverage of the Family Solutions program for young people in Harwich.

The remainder of the funding is to be used for other initiatives and not specific posts.

**Careline Technology** - the Careline Team worked with many residents who are vulnerable and are in the greatest need. This money would be used to provide new or improved technological solutions to support these people in their homes more effectively so they do not end up in a crisis situation which would put further pressure on the health services.

**Voluntary sector funding** - as the Council and its partners start to deliver this work and the wider work around health inequalities it is envisaged that support may be required from voluntary sector partners to help deliver or to make work more effective. Funding has therefore been put aside to support these initiatives when they arise.

**Admin and training** -as the officers and projects will need support in terms of administration and training money been put aside to ensure this can be delivered.

**Communications and marketing** - similarly money has been put aside to ensure that any work undertaken is clearly visible to our residents who are in the greatest need to allow them to access these services.

**Management fee** - a management fee is also included in the funding to make sure the Council can deliver the services.

#### Timeline and future funding

The timeline for spending this money is currently that it must be spent by the end of March 2023. As this work involves recruiting to posts and the employment market currently is difficult to recruit from both Colchester Borough Council and Tendring District Council are in discussions with the CCG about potentially extending the end date.

The CCG have recently indicated that there may be an extra £200,000 they would like to allocate to Tendring District Council for health inequalities work. This is still subject to

governance procedures within the CCG and an announcement is expected soon. Further funding would be useful to potentially extend the projects or the identified and deliver new work around inequality as well.

The current proposed expenditure around the posts and projects identified above is as follows;

Project Co-ordinator	£42.5K salary plus on costs (joint post with Colchester Borough Council (CBC) who will also contribute £42.5K) hosted by TDC
Senior Researcher role	£20K salary plus on costs (joint post with CBC he will also contribute £20K) hosted by CBC
Housing Environmental Health Officer	£70K salary plus on cost
Cold Homes/Fuel Poverty Officer	£70 K salary plus on cost
Community Enabling Officer	£60 K salary plus on cost
Family Solutions Harwich	£60 K
Careline Technology and Officer Support	£60 K
Voluntary Sector Funding	£50 K
Administration and Training	£20 K
Communications and Marketing	£20K
Management Fee	£45K

### Conclusion

A key focus of the NEE HWB Alliance is around health inequality and both the CCG and ESNEFT have provided with £200 000 each for the Council to undertake work in this area. There is also the potential for an extra £200 000 to be provided by the CCG which would take the total to £600 000.

Key areas of focus for the Council are around housing and mental health and so it is proposed to utilise the funding to help improve housing standards, provide some mental health support and community enabling.

The focus of spending will be in the deprived areas where health inequalities are most stark and so will include Jaywick Sands, West Clacton and Harwich.

The proposed spend has already been agreed at an Alliance Committee level so both the CCG and ESNEFT have approved the work that is proposed.

### **BACKGROUND PAPERS FOR THE DECISION**

None

### **APPENDICES**

None